



Health Care

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OVERVIEW

With deep industry experience and legal and regulatory savvy, the AP&S Health Care team assists clients in a wide range of health care matters, from mergers and acquisitions and equipment leasing to joint ventures, licensing, regulation and litigation. We deliver timely and on-target legal service that helps you close deals, minimize taxes, avoid costly disputes and boost your bottom line.

Areas of Concentration

- Civil and criminal investigations
- Day-to-day prevention counseling on all health care matters
- · Financing and financial restructuring
- Hospital alignment strategies
- Labor and employment issues
- Litigation
- · Mergers and acquisitions
- Regulatory compliance

REPRESENTATIVE MATTERS

Transactions

- Retained by the Governor's Office and the Department of Administration to represent
 the Governor's COVID-19 Task Force to respond to all COVID related legal issues
 including litigation, employment, construction, health care, regulatory, executive orders
 and dealing with the other federal, state and municipal officials and the Legislature.
- Successfully represented Encompass Health in the regulatory review for a Certificate
 of Need Application to establish a 50-Bed Rehabilitation Hospital Center in Johnston,
 RI.
- Represented a hospital system that is alleged to have violated the American with Disabilities Act, The Rehabilitation Act and the Affordable Care Act by failing to provide effective communication in the course of delivering medical care to deaf or hard of



hearing patients.

- Represented a physician specialty practice in connection with the sale of the practice's
 multi-location sites to a national organization and the concurrent entry of the specialty
 practice professional corporation into the practice management agreement with the
 purchaser.
- Represented a cardiology practice in the sale of the practice to a hospital and the concurrent entry into an employment agreement between the hospital and the cardiologist's owners.
- Represented an ophthalmology practice in its purchase of another ophthalmology practice, the lease of a new practice location, the construction of leasehold improvements at that location, and employment contracts with the physician owners of the seller.
- Represented the transacting party in the first Hospital Conversions Act Application accepted by the Rhode Island Department of Health and Attorney General.
- Successfully represented St. Joseph Health Services of Rhode Island in connection
 with its affiliation with Roger Williams Medical Center, the Special Master for The
 Westerly Hospital in connection with its acquisition by Lawrence + Memorial
 Corporation, and CharterCARE Health Partners in connection with its joint venture with
 Prospect Medical Holdings.
- Represent all types of health care providers in connection with negotiations with national third-party payors on issues of reimbursement, CON licensure, regulatory approval, joint ventures, collaborations and strategic alliances, financing arrangements, and operational issues.
- Represented a community hospital in a court-ordered mastership including sale through the state regulatory process, pension termination, resolution of federal regulatory claims, renegotiation of labor agreements, and assisting Special Master with claims from major creditors.
- Represented Rhode Island's largest outpatient mental health provider in affiliation with the state's largest health care network.
- Provided government relations advice regarding proposed legislation and regulations affecting health care providers.
- Represented a variety of out-of-state health care providers to obtain regulatory approval for the acquisition of Rhode Island licensed nursing homes, hospice and home nursing care providers.

Litigation

In a case of first impression, represented a Chinese pharmaceutical company in a
multi-state, multi-jurisdictional regulatory and criminal prosecution arising out of
baseball's "Mitchell Report" that involved the distribution of HGH in the United States
and abroad. AP&S successfully negotiated a plea that resulted in a fine and community
service payments and a misdemeanor with no jail time for the company's president.



- AP&S is defending a Rhode Island insurer in a federal antitrust action brought by an out-of-state health care system alleging that the insurer monopolized the health care insurance market in the State of Rhode Island.
- Successfully represented a Rhode Island health insurer in litigation brought by the Special Master of a not-for-profit community hospital in state mastership proceedings.
- Represented health care providers in matters before the Rhode Island Department of Health Licensing Boards, the Rhode Island Attorney General Medicaid Fraud Unit, and the United States Attorney's office.
- Represented a health care facility in a wrongful death action resulting from the administration of Haldol to a woman suffering from neuroleptic malignant syndrome.
- Represented a major teaching hospital in a wrongful death action brought on behalf of a female patient whose pap smear was allegedly misread, resulting in a alleged failure to properly diagnose cervical cancer.
- Represented a dental clinic in a dental malpractice action arising out of alleged substandard treatment by an orthodontist operating as an independent contractor.
- Represented a national pharmacy chain in a wrongful death case arising out of alleged misreading of prescription for morphine.

SEMINARS / PUBLICATIONS

Publications

• Susan Leach DeBlasio, Former legal writer for the monthly Health Care Professional (five years).

Seminars

- Susan Leach DeBlasio, Medical Records Law in Rhode Island, November 2013.
- Susan Leach DeBlasio, Healthcare Reform: Are You and Your Company Ready?, November 2012.
- Susan Leach DeBlasio, Medical Records Law, November 2012.

AWARDS

• Rated Tier 1 Metropolitan "Best Law Firm" by Best Lawyers®.